



NEWSLETTER

PORT AUTHORITY OF GUAM

APRIL 2023

Board of Directors

Dorothy P. Harris
Vice Chairperson

Dr. Judith P. Guthertz
Board Secretary

Conchita S.N. Taitano
Board Member

Port Management

Rory J. Respicio
General Manager

Dominic G. Muna
Deputy General Manager Operations

Port Board Unanimously Adopts 2023 Master Plan



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The Board of Directors of the Port Authority of Guam unanimously adopted the Port 2023 Master Plan during the monthly regular board meeting held on April 6, 2023.

Port Authority of Guam General Manager Rory J. Respicio presented the 2023 Master Plan to the Board of Directors during the monthly meeting.

The purpose of the 2023 Port of Guam Master Plan is to assist the Port in defining its near-term and long-term approach to improving the port by maintaining fiscally sustainable operations, and promoting increased awareness and consensus on its approach among all affected stakeholders and the rate payers of Guam.

The 2023 Master Plan for the Jose D. Leon Guerrero culminates with a Port Improvement Program (PIP) comprising of two categories – the Port Readiness Plan (PRP) and the Sustainability Plan (SP). The PRP

is subdivided into capital improvement projects and other port readiness projects, while the SP addresses continued professional and technical services oversight and support to address port sustainability and resiliency, environmental initiatives to reduce the port’s carbon footprint and reduce its greenhouse effects, and strategic goals toward zero waste improvements. The PIP is focused on ensuring the future readiness and resiliency of a modernized facility through the hardening of Port of Guam assets and resources to address national security concerns from the current and anticipated geopolitical environment.

Respicio said the 2023 Master Plan will guide the agency over the next five to 10 years, transforming the Port into a world-class facility able to meet the growing demands of Guam and the entire military Indo-Pacific region.

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“We want to assess the current and projected cargo opportunities based on Guam market drivers, determine near-term resiliency improvements and operation adjustments to accommodate the peak of the military buildup, support Indo-Pacific Command’s Pacific Deterrence Initiative and ensure maritime posture for future deployments of military assets,” said Respicio.

The Board of Directors unanimously adopted Board Resolution No. 2023-04, which states: “Relative to affirming that the attached document entitled, ‘The 2023 Master Plan for the Jose D. Leon Guerrero Commercial Port of Guam,’ shall be the version that will be put forth publicly and advanced thereafter to the Governor through the Bureau of Statistics and Plans and the Guam Legislature pursuant to Sections 1205 and 1206, Article 2, Chapter 1 of Title 5, Guam Code Annotated.”

PORT MASTER PLAN GOALS

- Provide a comprehensive overview of the Port’s current conditions including governance, financial, operational, and physical attributes;
- Assess the current and projected cargo opportunities based on Guam’s market drivers which consist of military realignments, tourism, transshipment and organic growth;
- Determine near-term resiliency improvements and operational adjustments to accommodate the peak of the military build-up, support Indo-Pacific Command’s Pacific Deterrence initiative (PDI) and ensure maritime posture for future deployments of military assets;
- Estimate the Port’s capacity and ability to meet the projected demand and tenant requirements;
- Identify long-term port improvement efforts targeted towards continuing operational and economic sustainability;
- Establish optimal requirements for operations,

maintenance and repair, and capital improvement projects;

- Validate the efficient and effective use of the Port’s resources and assets;
- Present commercial strategies for PAG to diversify its revenue base and enhance its financial self-sufficiency including a comprehensive tariff simplification and associated benefits to the PAG and port users;
- Assess the impact of the recommended strategies on Guam’s economic conditions; and
- Prepare implementation programs to support a coordinated approach of continuous Port improvements balanced with sustainability.

PORT MASTER PLAN KEY ELEMENTS

- Ship-to-Shore Gantry Crane Replacement
- Rehabilitation of Area A Fuel Storage Facility
- In-Water Infrastructure Study
- Wharves and Fuel Piers Long Term Replacement
- Financial Management System
- Guam Customs Inspection Facility
- Solar Power Study
- Tariff Simplification
- Terminal Operating System
- Information Technology Study
- Port Users Group Initiative for System Integration
- Financial Feasibility Analysis
- Economic Impact

The Port Authority of Guam transmitted the 2023 Master Plan and Board Resolution to the Bureau of Statistics & Plans (BSP) for review, public hearing and final adoption. Upon completion, the BSP will forward its recommendation on the 2023 Master Plan to the Governor for ultimate submission to the Guam Legislature.





The Port Authority of Guam, along with the Governor of Guam, held a Groundbreaking Ceremony on April 19, 2023 for the rehabilitation and upgrade of the Equipment, Maintenance and Repair (EQMR) Building and Warehouse 1 as a part of the Port Modernization Program.

The event was held at the EQMR Building within the Port terminal yard.

“All these projects are a testament of our island’s commitment to making sure that our port is solid, that our port is modernized, that our port is protected, and that our port has the necessary resources because the port is the most critical agency for our economy, commerce and trade,” Governor Lou Leon Guerrero said today during her keynote address. “And we want to always ensure that we have a port that has the capacity to move our economy forward and make our island strong. Without the port we would really be set back tremendously.”

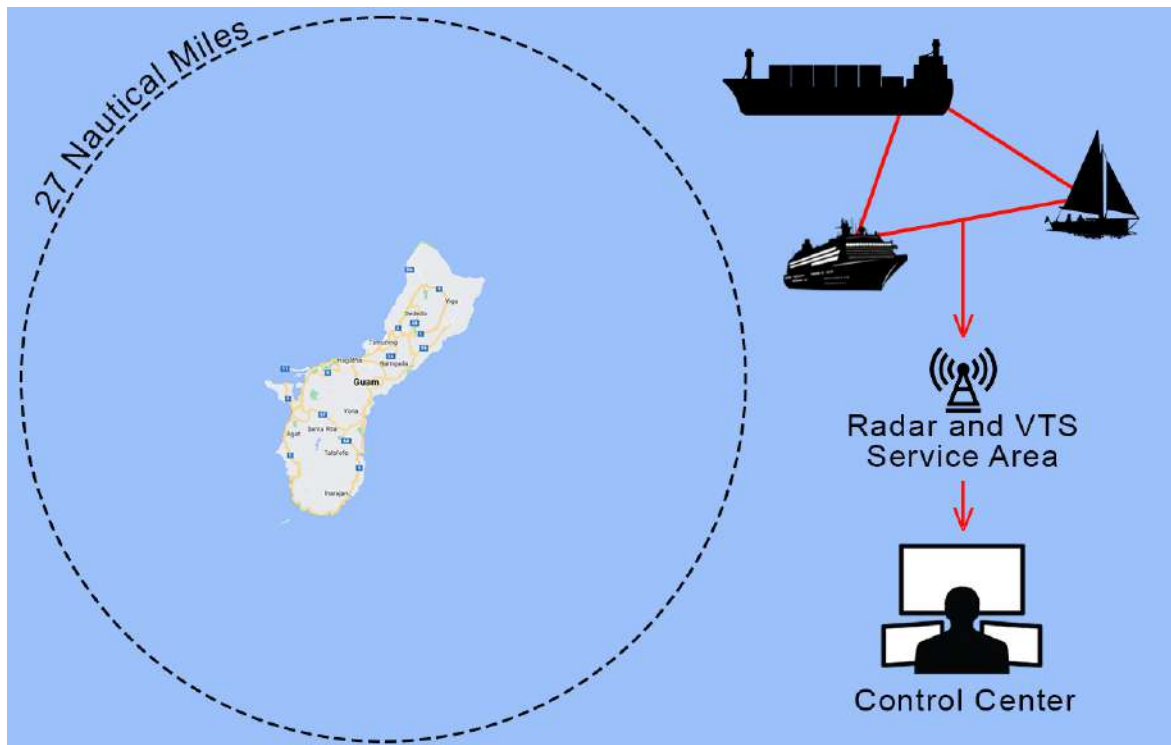
“These projects will help ensure that operations at the Port remain uninterrupted especially within the EQMR building, which houses the repair and maintenance of all PAG’s

heavy equipment such as forklifts, transportation fleet, cargo handling equipment and tractors,” said Port General Manager Rory J. Respicio. “We are doing what we can to extend the service life of these facilities.”

Repairs and upgrades to the project sites will harden 79,000 square feet of warehouse space. Structural repairs will address existing cracks and spalling affecting the overall structural integrity of the EQMR Building and Warehouse 1 that pose hazards to personnel working within the facilities.

The project also includes repairs to the mechanical and electrical systems within the EQMR Building, upgrades to the fire protection system and inspection and replacement of corroded reinforced steel in Warehouse 1. The total cost for all projects is \$3,149,776.53 which includes \$2,599,999.00 in Port funds and \$549,777.53 funded by a combination of Hazard Mitigation Program Grant, federal funds and Port funds. The contractor for the EQMR and Warehouse I repairs and upgrades is JJ Global Services. The contractor for the Warehouse I hardening project is IAN Corporation.

NTP for Installation of Radar Intrusion and Vessel Tracking System



The Port Authority of Guam (PAG) has executed a Notice to Proceed (NTP) for the Acquisition and Installation of a Radar Intrusion and Vessel Tracking System for the Harbor Master's Office.

"This latest addition of security equipment is a testament to the commitment made by the Leon Guerrero and Tenorio Administration to secure our Port and ensure the safe movement of cargo into our island," said General Manager Rory J. Respicio. "This enhancement to the Port's security system will help to further our modernization initiatives and protect the lifeline to our community."

G4S Security Systems Guam, Inc. was awarded \$347,000.00 for the project that is anticipated to be completed in November 2023. This project is funded by an FY 2021 Port Security Grant Program award and matched with local Port funds.

"The acquisition of a Radar Intrusion and Vessel Tracking System at the PAG is vital for maritime domain awareness, safety, and port efficiency," Respicio said. "This project will aid in the prevention of transportation security incidents and mitigate potential harmful acts that may disrupt the flow of essential goods into Guam."

The Port Authority of Guam controls

commercial vessel traffic and regulates maritime activity with the utilization of VHF radio communications for all vessels entering, transiting and departing Apra Harbor. The addition of this modern radar and vessel tracking system will promote enhanced monitoring of Apra Harbor and the ability to track vessels from the territorial baseline to beyond 24 nautical miles out. Completion of this project will grant the Harbor Master's Office real-time vessel identification with vessels equipped with Automated Information System (AIS) and increase vessel accident prevention critical to the continuity of operations and commerce.

The implementation of this project will enable the Port to conduct effective surveillance of both outer and inner Apra Harbor and adjacent approaches from the sea. It adds the ability to detect and identify potential Improvised Explosive Devices (IED) or conventional threats delivered by small craft and surfaced swimmers in sufficient time for timely classification and identification of the threat. This added capability allows for deliberate and measured deterrent and denial strategies to be implemented to protect critical Port infrastructure, private sector facilities, military assets and personnel that make up the Port community.

Port Wins Another National Transparency Award

The Port Authority of Guam has again been recognized on a national level for transparency and communication with the public regarding how the agency spends ratepayer dollars.

AGA Chief Executive Officer Ann M. Ebberts wrote in a letter sent to the Port Authority of Guam, “AGA applauds your commitment to good government and responsible fiscal action reflected in the Citizen-Centric Report (CCR) you produced on behalf of the Port Authority of Guam. AGA welcomed the opportunity to review your fiscal year 2021 report, and we are pleased to present you with the Certificate of Excellence in Citizen-Centric Reporting.” The National Association of Government Accountants first awarded the Port Authority of Guam with this prestigious recognition in October 2020 for the 2019 CCR report.

The team of AGA reviewers commended the Port Authority on the outstanding aspects of the CCR – the report is well-organized and the layout and format make the report easy to read; excellent use of photos and charts for illustration and data comparison; detailed information provides descriptions of the Port Authority’s services, goals, results and outlook for the future.

For the last ten years, the Port has been in compliance with a local law that requires Government of Guam agencies to publish a Citizen-Centric Report no later than 60 calendar days after the independent audit report for that

agency has been released by the Guam Office of Public Accountability. The Citizen-Centric Report is an initiative to simplify communication between the government and its citizens who have a right to accurate information about how their government spends their taxpayer and ratepayer funds.

“I want to thank the National Association of Government Accountants for recognizing the Port’s efforts to remain transparent with the people of Guam and for acknowledging the Port for setting new standards of transparency and accountability,” said Port General Manager Rory J. Respicio. “Our Citizen-Centric Report is aligned with the Leon Guerrero Tenorio Administration and Board’s vision and goals to keep the Port fiscally responsible and transparent to all the people of Guam. The Port’s Citizen-Centric Report highlights our achievements and shows that we instituted prudent fiscal management, strong internal controls and cost containment measures that enabled us to take the Port from a \$103,000 net income loss in Fiscal Year 2018 to earning nearly \$7.5 million in just one year.”

The Port’s Citizen-Centric Report is produced by the Financial Affairs Division under the direction of Financial Affairs Controller Jojo Guevara with the assistance of the Port’s Marketing Division. The Port Authority’s CCR may be viewed at the Port’s website at https://www.portofguam.com/sites/default/files/fy2021_ccr.pdf



Advance. Grow. Accelerate.





2023 MASTER PLAN PUBLIC HEARING

Friday, May 5, 2023
3-5 PM

Jose D. Leon Guerrero Commercial Port
Board Conference Room

In accordance with the requirements of 5 GCA § 1205, the Bureau of Statistics and Plans, in conjunction with the Port Authority of Guam (PAG), will be conducting a public hearing on the Jose D. Leon Guerrero Commercial Port of Guam 2023 Master Plan.

The public is invited to attend and provide comment on the Port of Guam 2023 Master Plan, which is available for public review on the Port's website below. Hard copies are available for review at the Bureau of Statistics and Plans, Office of the Director, 513 West Marine Corps Drive, Ricardo J. Bordallo Complex, Hagatna, 8am-5pm and at the Port's Strategic Planning Division, 1026 Cabras Highway, Suite 203, Piti. Oral and written testimonies will be accepted at the hearing or may be submitted online to gcmp@bsp.guam.gov. Please include your name when submitting testimonies online.

Deadline to submit comments is Wednesday, May 10, 2023 at 5:00 pm.

For more information, please contact PAG Chief Planner Joe Javellana at 671-477-5931/4, ext. 420. Any persons needing special accommodations, please email mduenas@portofguam.com or call 671-477-5931/4, ext. 302/303.

www.portofguam.com/modernization

Marine Expeditionary Force Meets with Port Leadership



Port General Manager Rory J. Respicio, Deputy General Manager Dominic G. Muna, and representatives from Planning, Capital Improvement Projects, and Operations, met with visiting representatives from the Department of Defense's III Marine Expeditionary Force. Their mission is to provide the United States with a forward-deployed force in readiness in the Pacific Theater. As a globally responsive, expeditionary, and fully scalable Marine Air Ground Task Force, they are capable of generating, deploying, and employing forces for crisis response, forward presence, major combat operations, and campaigns.

This meeting focused on the approaching military buildup in Guam as it relates to the Port's capacity, capability, and future plans for port facilities in Guam and future capital investment timeline.

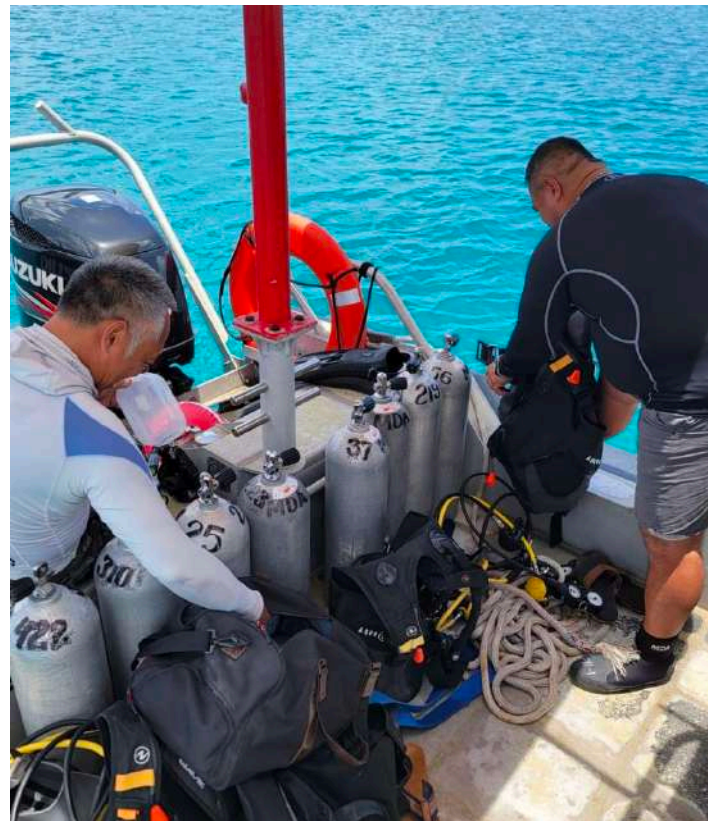
First Dive Team for the Port Authority



Employees have come together to create the Port's first-ever diving team. The certified divers are CIP Manager Clarence Lagutang, Port Police Chief Jesse Mendiola, Asst. Chief Victor Camacho, and Harbor Master Chris Flores. The team recently got together to assist the CIP and Engineering Division in conducting underwater inspections of Port assets.

"The activation of this diving team allows for the immediate response to incidents that require underwater inspection and, at the same time, provides a savings for the Port Authority," said General Manager Rory J. Respicio. "We can now perform inspections on a regular basis mitigating damages that in the past would have been detected at a later stage and would otherwise have cost more to repair." An underwater inspection was conducted last November 2022 by WSP at the cost of \$85,000 for a single work order.

"For Engineering, our role is to perform underwater site inspections, surveys, light work and verifications of contractors' work within the wharves face and below the waterline," said CIP Manager Clarence Lagutang. "These essential tasks are to ensure that Engineering can assist or take the lead in PAG's planning, construction and repairs of underwater structures, as well as in-water maintenance and damage control or repairs in the event of natural or man-made incidents." During these incidents, Engineering can be called upon immediately to conduct on-site underwater surveys to determine the condition of the asset



and address the situation without delay to mitigate further disruption to the Port's operations.

The Port's Modernization Program will require extensive use of divers to provide valuable information during site inspection and survey. Hydrographic surveys will assist Planning and Engineering to determine water depths, sea bottom contours and control scope/cost overruns, as well as inspect and verify underwater repairs done by contractors.

Port Participates in DYA's Island Leadership Day



The Port Authority of Guam participated in the 2023 DYA Island Leadership Day on April 27, 2023. Leadership counterparts for the day were General Manager Sophia Taitano, Deputy General Manager for Operations Alexis Benavente, Personnel Services Administrator Cheyoung Ahn and Procurement and Supply Manager Melreese Rosario. Taitano is a Freshman at Notre Dame High School, Benavente is a 7th grader at Oceanview Middle School, Ahn is a Sophomore at Southern High School and Rosario is a Sophomore at St. Paul's Christian Academy.

"It is always a pleasure to host our island's future leaders and provide them with some workforce experience at the Port Authority of Guam and give them a glimpse of what we do as Guam's economic lifeline," said Port General Manager Rory J. Respicio. "Along with the Leon Guerrero and Tenorio Administration, we believe in giving all our youth every opportunity to be successful and support positive youth development programs such as the annual Island Leadership Day."

General Manager Rory J. Respicio provided opening remarks to welcome the student leaders and had them hold a brief meeting with the Port's Management Team. The student leader's agenda for the day included tours of the Port Command Center (PCC), Emergency Operations Center (EOC), and Port Facilities (Operations, Family Beach, and Port Beach). Counterparts had lunch at the Marina Grill and were then given a tour of the Agat and Hagåtña Marinas. Later in the afternoon, the Harbor Master's Office provided the group with a tour of their operations.

Their day culminated with a presentation of the Port's modernization efforts from the Planning Division and a close out meeting with the Management Team. The youth leaders were presented with Port memorabilia and Certificates of Appreciation for their participation in the annual Island Leadership Day.

Thank you Sophia, Alexis, Cheyoung, and Melreese for spending the day with us and for being a part of our Port Strong Family!

April Photo Highlights



TakeCare partnered with the Port to conduct an exclusive in-house Health Fair on Friday, April 7, 2023, from 8:30am - 4:30pm. The Health Fair offered valuable health screenings, assessments, and wellness information to Port employees who participated.



Governor Lou Leon Guerrero, Port General Manager Rory J. Respicio and Deputy General Manager Dominic Muna, along with Customs' Director Ike Peredo, Chief Vince Perez, and NOAA representatives attend CQA's Boat House Ribbon Cutting Ceremony on Wednesday, April 5, 2023.



GTA has won the contract to replace the Port's antiquated phone system. Installation is ongoing in the Administration building with Port Police division and terminal yard offices to follow. Completion for the new phone system is anticipated for the end of May 2023.



The Guam Police Department's Special Programs Unit conducted a Water Safety Certification Course on Thursday, April 27, 2023 at the Port Training Room. A total of twelve Port employees participated in the course which is intended to increase safe boating education and awareness for all Port users and is offered on a quarterly basis.

CONFIRMATION HEARING

May 3, 2023

At 2 PM

Public Hearing Room,
Guam Congress Building

APPOINTMENT OF **LUIS R. BAZA** TO SERVE AS
A MEMBER OF THE PORT AUTHORITY OF GUAM,
BOARD OF DIRECTORS

APPOINTMENT OF **FRANCISCO G. SANTOS** TO SERVE AS
A MEMBER OF THE PORT AUTHORITY OF GUAM,
BOARD OF DIRECTORS

Watch Live

The Public Hearing will broadcast on local television, GTA Channel 21, Docomo Channel 117 and stream online via I Liheslaturan Guåhan's live feed. A recording of the hearings will be available online via Guam Legislature Media on YouTube after the hearing.

How to Participate

Individuals wishing to participate in the Public Hearing to provide testimony may contact the Office of Senator Amanda L. Shelton at (671) 969-2574/989-2572 or via email at officeofsenatorshelton@guamlegislature.org no later than May 2, 2023, for further guidance.

May Birthdays

HAPPY
Birthday
TO YOU

WILFREDO B. ADONAY
RHRODA B. CASUPANG
DENISE J. CALVO
CRIS B. CRISOSTOMO
COLE D. CHARGUALAF
RICHARD P. FLORES
CHRISTOPHER JOHN D. AGUON
FRANK C. MANIBUSAN

JACOB Q. AQUININGOC
MICHAEL C. CONCEPCION
ROMEO R. PEREGRINO
KEN A. YOSHIDA
HERBERT C. FUKUDA
GREGORIO L. BABAUTA
HELEN S. AGUON
DALE C. ALVAREZ

